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TO : Chief, ICAPS

DATE: 12 January 1949

FROM : [REDACTED]

SUBJECT: Meetings Regarding Intelligence Requirements for the U. S. Foreign Information Program

1. A few days ago the Director of OIR, Department of State asked that I come to his office to discuss an important problem. There he showed me a copy of the attached memorandum, dated 22 December 1948 from [REDACTED] to the Assistant Director, ORE.

2. Following several comprehensive discussions held a few months ago, OIR is now engaged in developing a number of high-priority area studies in accordance with the requirement set out in paragraph 2 a of attached memorandum. Mr. Evans was quite disturbed by the import of the memorandum, feeling that the responsibilities of accomplishment outlined in 2 b and 2 c were just as much within the province of the Department of State intelligence organization as was 2 a.

3. On Tuesday, 11 January 1949 I met with [REDACTED] to discuss this subject. Without prior warning as to what we were going to talk about, it was quite significant that he had already available on his desk before him when I entered his office, a copy of the attached memorandum. This very fact, together with his opening remark that he surmised that the Department of State would not be too pleased with his memorandum, led one to the conclusion that perhaps this whole matter was not handled in the most adroit fashion.

4. [REDACTED] stated that as a "minion of CIA" he had to send the total picture on intelligence requirements to ORE and then it was up to ORE to decide who should do what to fulfill the demand. To make this decision he informed me that the subject was on the agenda for the first meeting of the newly-formed Intelligence Production Board next Thursday. I asked him if the IAC agencies would have any representatives on that Board. To get the answer to that question, which was in the negative, he called [REDACTED] head of the Plans and Policy Staff, ORE, and set up a meeting for discussion of this whole problem with [REDACTED]

5. This meeting took place at 1430 on the same day in [REDACTED] office attended by [REDACTED] and myself.

6. After looking at the functions of the Intelligence Production Board as set forth in the new booklet entitled "Organization and Functions - CIA," [REDACTED] stated that since this request came from the Interdepartmental Coordinating Staff, it was accordingly, in the category of an interdepartmental intelligence production assignment. I immediately countered with the viewpoint that the whole matter had been discussed several months ago in [REDACTED] absence and that this same viewpoint had been analyzed at that time, with the conclusion that the interdepartmental stature of the requester does not automatically make the request an interdepartmental intelligence product.

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25X1 7. [] then with appropriate emphasis and gestures, stressed the goal that we must constantly strive for which he said, is to break down the concepts of departmental isolation in the field of intelligence. This led him to state that there were only three ways to "coordinate."

a. To have CIA do the entire job and send the finished piece to the IAC agencies for comment,

b. To have the IAC agencies submit the finished products which would then be issued by CIA in the form in which they were received, and

c. To have CIA use the departmental intelligence product as the basis for development of a national intelligence estimate.

At this point I remarked to [] that under NSCID 1, we of CIA, are expected to utilize to the fullest extent the production facilities of the departments, and therefore, I did not feel that we should foster, as coming within good coordination, the first procedure he suggested. 25X1

25X1 8. After remarking that the State intelligence organization was in the Department of State only because of a trick of fate when OSS was being dissolved, [] said that the best way to solve this whole problem was to take OIR completely out of State and bring it over here. This remark led to some friendly jostling as to what OIR personnel say at times about the ORE organization, and when I mentioned to [] that the viewpoint is frequently expressed by sincere and thinking individuals that ORE should be reduced in size, he stated that this was "utterly fantastic." 25X1

25X1 9. Going back to the subject which we had come together to discuss, [] stated that he would recommend that the item on the Intelligence Production Board agenda covering this subject, be deferred until more information is obtained, which would probably come from a discussion of this item with officials of the Department of State.

25X1 10. [] then asked the question, which impressed me as being somewhat naive, as to why bad blood existed between ORE and OIR. I answered that of course this situation did not arise from the current problem; it was something of long standing which goes back to State's reaction of how they are being treated by us in achieving coordination. Fundamentally, they have a great desire, supported by the intelligence directives, to be fully recognized in their field of dominant interest, and they feel that such recognition means that their capacity for production should be utilized to the greatest extent possible. Thus they feel that to bring about such a result they should, wherever possible, be approached in the earliest stages on any intelligence production work affecting their field.

11. A specific instance of the engendering of ill will was the almost total ignoring of OIR in the IM series. This matter was discussed several months ago at which time, a State representative went to the Joint Chiefs and was quite satisfied with the answer received from the JCS staff. However, as of today, I doubt if we are seeking State's reaction on any current

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IM papers.

12. I added that greater cohesion of personalities between ORE and OIR would inevitably break down estrangement which grows with the passage of time, and I was quite sure that in this particular case if a preliminary discussion had taken place with the proper representatives of OIR and ORE, a satisfactory conclusion would have been arrived at, rather than the present dissatisfaction which arose by the transmittal of a copy of the attached memorandum to the Director of OIR.

25X1 13. [] agreed to set up a meeting with Mr. Babbitt which
25X1 will be attended by a State representative, probably Mr. Evans, to discuss
this subject. [] has just informed me by phone that Mr. Babbitt
desires to examine this whole problem with [] before arranging for 25X1
the meeting with the Department of State. [] believe that the foremost item
which Mr. Babbitt wants discussed with [] is whether the State 25X1
intelligence organization is going to send its finished products directly
to the consumer, i.e., the Interdepartmental Coordinating Staff, or whether
the study now being prepared by OIR is first coming to ORE before being sent
to the ICS.

*This Interdepartmental staff functions in State
for State's Information Program! PZ*

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